

# **Infant and Young Child Feeding in Emergencies. Operational Guidance.**

**VERSION 3.0 – UPDATE**

# The Operational Guidance on IFE

**Aim** To provide concise, practical guidance on how to ensure appropriate infant and young child feeding in emergencies (IFE)

**Scope** Applies to emergency preparedness, response and recovery worldwide

**Target Groups** Infants and young children aged 0-23 months and pregnant and lactating women (PLW)

**Intended for** Policy-makers, decision-makers and programmers working in emergency preparedness, response and recovery across sectors and disciplines.

## Version 3

Updated by: The IFE Core Group  
Co-led: ENN and UNICEF  
Coordinated by: ENN  
Funded by: USAID/OFDA (ENN)



2001  
Version 1.0



2006  
Version 2.0



2007  
Version 2.1



2010  
Addendum

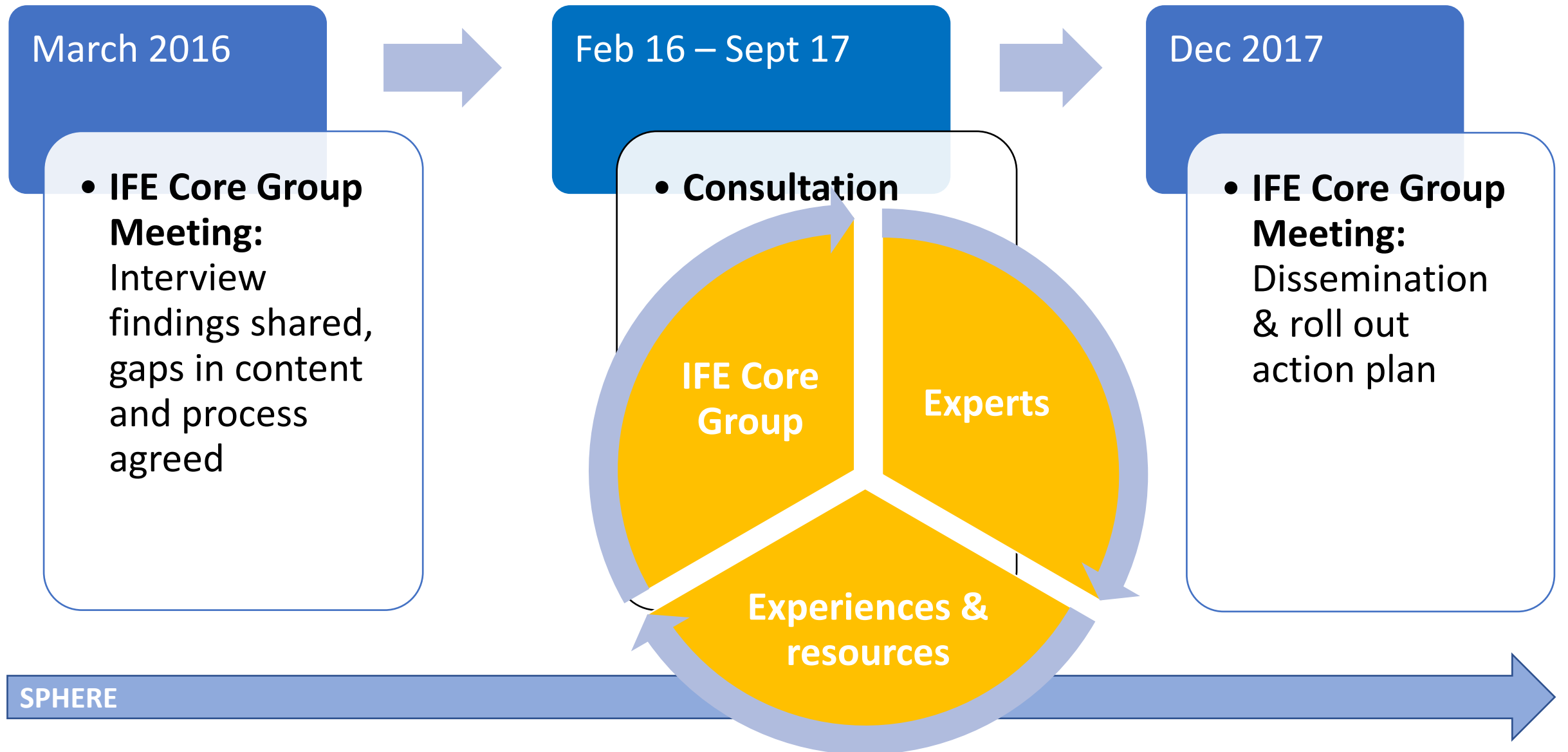


2017  
Version 3.0

**ENDORSED**

WHA resolution 23.23

# V 3.0 Process



# V 3.0 What has stayed the same?

- Layout
- Headings
- Most of existing guidance
- Terminology of IFE
- Availability in English, French and Arabic

## KEY POINTS

### PRACTICAL STEPS (1 – 6)

1. Endorse or develop policies
2. Train staff
3. Co-ordinate operations
4. Assess and monitor
5. Protect, promote and support optimal IYCF with integrated multi-sector interventions
6. Minimise the risks of artificial feeding

**EMERGENCY PREPAREDNESS ACTIONS** ← *New*

**KEY CONTACTS**

**REFERENCES** ← *Expanded*

**DEFINITIONS** ← *Expanded*

**ANNEX 1: Multi-sectoral content** ← *New*

**ACRONYMS** ← *New*

# V 3.0 Revisions - Programming

- Updated to reflect **latest global guidance** (published and upcoming)
- Greater **programmatic detail** in all sections
- Greater and more balanced content to address **needs of non-breastfed infants**
- More comprehensive content on **complementary feeding**
- Introduction of new concepts e.g. **human milk banks**
- Considers situations **where OG-IFE recommendations cannot be immediately met**
- More content on **emergency preparedness**
- Summary **key points** updated

# V 3.0 Revisions – Roles & Responsibilities

- Greater emphasis on the **lead role of government** in preparedness and response
- Greater clarity on the respective **roles and responsibilities of UN agencies**
- Greater coverage of **sectors beyond nutrition** and more explicit actions to take
- Incorporated **accountability** to affected populations
- Reflects significantly **evolved operational environment**

# V 3.0 Revisions – References, Resources, Terminology

- More extensive list of supporting **references and resources**
- Greater **referencing** of recommendations and definitions
- More extensive list of **definitions**
- Changes, and additions, to terminology
  - *Optimal* IYCF → Recommended IYCF
  - HIV Risk Assessment
  - Donor Human Milk
  - Human Milk Bank
  - Cluster Lead Agency
  - Lipid-based nutrient supplement (LNS)



# 1: Endorse or develop policies

Key provisions regarding IFE should be reflected in **government, multi-sector and agency policies** and should guide emergency responses.

# 2: Train staff

**Sensitisation and training** on IFE is necessary at multiple levels and across sectors.

# 3: Coordinate operations

Capacity to coordinate IFE should be established in the coordination mechanism for every emergency response. **Government is the lead IFE coordination authority.** Where this is not possible or support is needed, IFE coordination is the mandated responsibility of **UNICEF or UNHCR**, depending on context, in close collaboration with government, other UN agencies and operational partners.

Where all provisions of OG-IFE cannot be immediately met, context-specific guidance on **appropriate actions and acceptable 'compromises'** should be provided by the IFE coordination authority and mandated UN agencies.

**Timely, accurate and harmonised communication** to the affected population, emergency responders and the media is essential

# 4: Assess & Monitor

**Needs assessment and critical analysis** should determine a context specific IFE response

- Pre-crisis data
- Rapid decision-making and action
- Early needs assessment
- In depth assessment
- Monitoring

It is essential to **monitor the impact** of humanitarian actions and inaction on IYCF practices, child nutrition and health; to **consult with the affected population** in planning and implementation; and to **document** experiences to inform preparedness and future response.

## 5: Protect, promote and support optimal IYCF with integrated multi-sector interventions

**Immediate action** to protect recommended infant and young child feeding (IYCF) practices and minimise risks is necessary in the early stages of an emergency, with **targeted support to higher risk infants and children**

- General
- Breastfeeding support
- Infants who are not breastfed – *incl. relactation, wet nursing, donor human milk, BMS*
- Complementary feeding
- Micronutrient supplementation
- HIV and infant feeding
- Infectious disease outbreaks

## 5: Protect, promote and support optimal IYCF with integrated multi-sector interventions

In every emergency, it is necessary to assess and act to protect and support the nutrition needs and care of **both breastfed and non-breastfed** infants and young children. It is important to consider prevalent practices, the infectious disease environment, cultural sensitivities and expressed needs and concerns of mothers/caregivers when determining interventions

In every emergency, it is important to ensure access to adequate amounts of appropriate, safe, **complementary foods** and associated support for children and to guarantee nutritional adequacy for **pregnant and lactating women**.

## 5: Protect, promote and support optimal IYCF with integrated multi-sector interventions

**Multi-sector collaboration** is essential in an emergency to facilitate and complement direct infant and young child feeding (IYCF) interventions. **Actions** are included for:



*WASH: Water, Sanitation and Hygiene, FSL: Food Security and Livelihoods, ECD: Early Childhood Development*

# 6: Minimise the risks of artificial feeding

In emergencies, **the use of breastmilk substitutes (BMS)** requires a context-specific, coordinated package of care and skilled support to ensure the nutritional needs of non-breastfed children are met and to minimise risks to all children through inappropriate use

- Donations in emergencies
- Artificial feeding management
- BMS supplies
- BMS specification
- Procurement of BMS supplies, feeding equipment and support
- Distribution of BMS

**Donations** of BMS, complementary foods and feeding equipment should **not** be sought or accepted in emergencies; supplies should be purchased based on assessed need. BMS, other milk products, bottles and teats should never be included in a general distribution.

# Emergency preparedness

...is critical to a timely, efficient and appropriate IFE response

## Examples from Box 1: Emergency Preparedness Actions

<b>POLICY</b>  Develop preparedness plans on IFE	<b>TRAINING</b>  Prepare orientation material for use in early emergency response	<b>COORDINATION</b>  Develop terms of reference for IFE coordination in a response
<b>ASSESS AND MONITOR</b>  Prepare key questions to include in early needs assessment	<b>MULTI-SECTOR INTERVENTIONS</b>  Examine national legislation related to food and drugs, particularly importation	<b>ARTIFICIAL FEEDING</b>  Communicate government position on not seeking or accepting donations



# **\*\*INSTRUCTION SLIDE\*\***

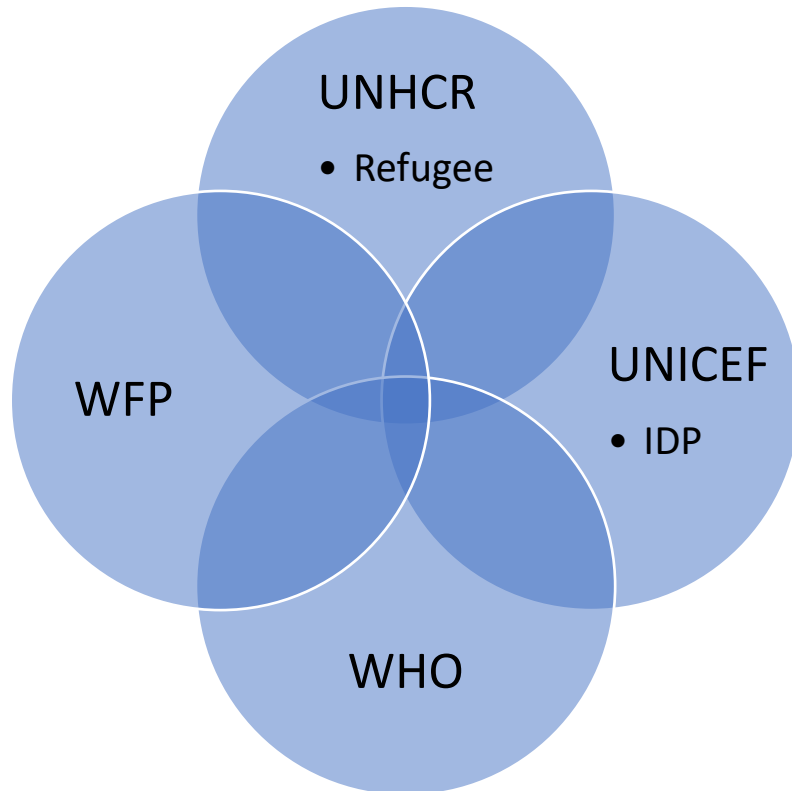
The following slides cover implications of the revisions in the Operational Guidance on IFE for nutrition cluster coordinators and other stakeholders involved with IFE coordination.

**Please delete slides that are not applicable to your audience and cross reference to internal documents and processes**

# Implications for... nutrition cluster coordinators



## 3. Coordinate Operations



- **Government** is the lead coordination authority on IFE where possible
- **UNICEF's** coordination authority may be as:
  - cluster lead agency within the IASC cluster approach
  - as the UN agency with mandated responsibility for IFE
- **UNICEF and UNHCR:** will maximise synergies between their respective technical and management capacities, availability of resources and response capacities
- **WFP:** responsible for mobilising food assistance in a manner that upholds the provisions of the OG-IFE
- **WHO:** responsible for supporting Member States to prepare for, respond to and recover from emergencies with public health consequences.

# Implications for... nutrition cluster coordinators



3.2 Ensure there is **capacity to coordinate** IFE within coordination mechanisms in an emergency response

3.2 Determine or clarify coordination **responsibilities and roles** in preparedness and in early response.

3.3 The IFE coordination authority must **directly coordinate** the IFE response or ensure adequate coordination mechanisms and capacity are in place

3.4 The **level of coordination**, including whether a dedicated IFE coordinator is necessary, will depend on the context. Identify or locate IFE coordination capacity within the **most relevant sector** coordination mechanism, such as nutrition, health or food security.

3.6 Coordinate with other sectors to identify opportunities for **multi-sector collaboration**

3.9 The IFE coordination authority is accountable for implementation of **international and relevant national standards and benchmarks**

# IFE coordination authority responsibilities



- Undertake **contextual analysis** of existing baseline data to immediately inform actions.
- Ensure IFE is included in early/multi-sector/rapid needs assessment; advise on standard and context-specific **indicator use**; provide **IFE situational analysis**; ascertain need for and direct further **needs assessment**.
- Ensure IFE interventions are included and accurately reflected in emergency **funding calls and flash appeals**.
- Appraise the adequacy of existing **policy guidance** and direct, as necessary, policy updates, **stop-gap** guidance development and **joint statements**

# IFE coordination authority responsibilities



- Develop and oversee implementation of a **communication strategy**
- Develop a context-specific **action plan**, drawing on preparedness plans where they exist and in collaboration with other sectors.
- Determine and actively **seek the necessary resources and partner capacity** to support action plan implementation.
- **Coordinate** breastfeeding support and complementary feeding **interventions**.
- **Coordinate the management of artificial feeding**, as necessary.

# IFE coordination authority responsibilities



- **Mitigate and manage risks** regarding the humanitarian response, including prevention and management of donations of BMS, milk products and feeding equipment.
- Provide **adapted guidance** where IFE programming response is compromised.
- Be alert to, avoid and manage **conflicts of interest**, such as when cooperating with the private sector and when securing funding for IFE interventions. Develop guidance as necessary to ensure adequate safeguards, ideally in preparedness.
- **Monitor** the IFE response effort.

# Further reading for coordinators



**For more information go to:**

1. *Go to:* Operational Guidance on IFE V3.0
  - a) Section 7 Resources – Coordination

# INSTRUCTION SLIDE

You may find it useful to have a discussion on how the revised guidance can be dissemination within your working group / cluster / agency etc.

Suggestions have been made for roll out at:

1. Individual agency level
2. National level
3. Regional level

Select the appropriate slide. Suggested roll out actions will have to be contextualised prior to presenting. Following the discussion, it is recommended to set SMART objectives and work out a timeline to implement the recommended roll-out actions. Consider what resources are required to support the roll-out.



# Recommendations for dissemination (Agency)

- **Wide dissemination of Ops Guidance on IFE within <agency>**
  - **What does this mean for you and your agency?** Roles, responsibilities, agency activities, programming, strategies, position papers etc.
  - **Training** for technical staff from health, nutrition *and other* sectors
  - **Sensitisation** for *all staff* including senior management and communication, logistics, resource mobilization, rapid response and volunteer teams
  - Inclusion of V 3.0 in **induction** reading materials, agency **resource libraries**, training materials etc.
  - Dissemination and roll out to regional, country and field offices
  - Update training materials

# Recommendations for dissemination(National/Cluster)

- **Wide dissemination to <NiEWG / nutrition cluster members, all other sectors, intercluster, relevant government agencies and authorities, advocacy groups, policymakers>**
  - **What does this mean for you?** Preparedness and response plans, roles and responsibilities etc.
  - Dissemination of / sensitisation on update
  - Translation of Operational Guidance on IFE text into local language
  - Adaptation of Operational Guidance on IFE to local context
  - Incorporation of V 3.0 revisions into national guidance & policy
  - Inclusion into background reading materials

# Recommendations for dissemination (Regional)

- **Wide dissemination of Ops Guidance on IFE at <regional level>**
  - **What does this mean for you?** Preparedness and response plans, roles and responsibilities etc.
  - Training and sensitisation for regional offices
  - Translation into regional languages
  - Dissemination to country offices
  - Incorporation of V3.0 updates into regional strategies, funding etc.

**Appropriate and timely support of infant and young child feeding in emergencies (IFE) saves lives, protects child nutrition, health and development and benefits mothers.**